



CÙRAM IS SLÀINTE NAN EILEAN SIAR

WESTERN ISLES HEALTH AND SOCIAL CARE PARTNERSHIP

Integrated Joint Board - Financial Summary report for the 10 months to 31st January 2019

1. Key Figures and Comments

	Year To Date Month 10			Full Year Projection		
	Budget	Actual	Variance	Budget	Projection	Variance
	Under/(over)			Under/(over)		
	£'000	£'000	£'000	£'000	£'000	£'000
NHS	31,897	33,137	(1,240)	39,331	40,357	(1,026)
CnES	16,111	16,074	37	19,333	18,911	422
Transfer from earmarked Reserves	0	0	0	0	(600)	600
	48,008	49,211	(1,203)	58,664	58,668	(4)

Variations

- 1.1 This report reflects the spend to date and explains any variances which have arisen in the first ten months of the year which are likely to have an impact on our year end outturn.
- 1.2 At 31 January 2019 the Board is showing an overspend of **£1,240k** and a projected year end overspend of **£4k** after a drawdown on general reserves (identified at 18/19 budget setting). The main areas of variation are as follows:
- Homecare continues to underspend by £302k at the year end. The underspend is due in part to vacancies within homecare service and the homecare management and the redesign of services (intermediate care and urgent care) not yet implemented and savings on car mileage offset by the necessity of employing agency staff to fill hours of care .
 - As of 31 December 2018 we are projecting a year end underspend of £432k for residential care due to £765k increased income from existing and backlog residential care assessments offset by higher staff costs which include the cost of sleepovers from 1 September 2018.
 - There is an in year overspend on mental health placements of **£376k** and a projected overspend of **£485k**. This is due to continuing adult high cost placements at a private secure unit (a 3rd case has just been admitted) plus a further case being transferred to a secure unit at Gartnavel in November. Projected discharges have not occurred and yearend projections assume the high cost referrals will continue.
 - There is an in year overspend on GP Prescribing of **£86k** and a yearend overspend projection of **£185k** (seasonal projection). This could increase depending on whether the saving on tariffs is achieved (£142k was taken off the Board's prescribing allocation on the back of a predicted £20m Scotland wide reduction in tariff for specific drugs) and the effect of winter pressures.
 - There is a high risk that delayed discharges will continue specifically in the medical wards which will result in higher bank costs to cover the staffing of contingency beds. At month 10 the overspend is **£170k** but is expected to rise to **£228k** by year end.

- There is a projected overspend of **£124k** under Community Care this is due to rates of some patients increasing above budget and includes an under accrual relating to the 17/18 year end placement change.

Efficiency Savings

- 1.6 The Integrated Joint Board's cash efficiency target is £1,003k, this is the IJB required efficiency savings.
- 1.7 It is estimated that the IJB has already achieved savings of £643k, against the Financial Efficiency Plan (FEP) of £1,003 and at month10 the Board is forecasting to achieve £831k of these savings.

Forecast Out turn

- 1.8 The Board at month 10 is forecasting a **£4k** overspend position at year end, this includes the provision set aside in general reserves for high cost mental health placements of £200k and £400k of other general reserves. The costs of sleepovers have been included within the projections but there has yet been no draw down of the corresponding funds allocated by the Government.
- 1.9 Both partners will be looking at all areas to see whether further savings can made to ensure the Board breaks even over all.